EXHIBIT 00

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STATE PUBLIC CHARTER SCHOOL AUTHORITY

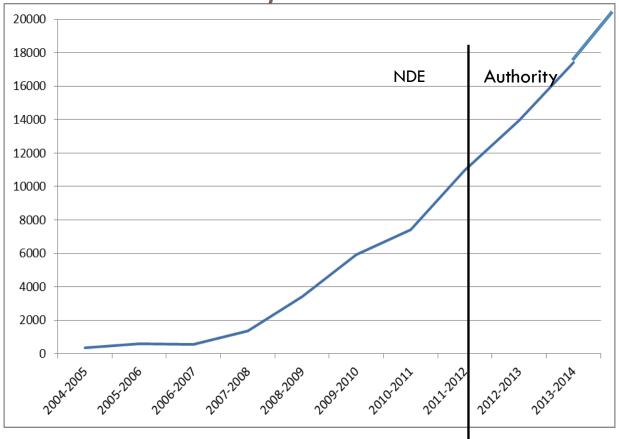
2016 – 2017 Agency Overview

The First Four Years R0794

Charter Authority: Statutory Base

- Transfer SBE/NDE Authority and Schools (2011 session)
- Purpose (NRS 386.509)
 - Authorize high-quality charter schools;
 - Provide oversight, ensure schools maintain high standards, preserve autonomy, and protect public interests; and
 - Serve as a model of best practices
 - Required to align policies with national best practice
- October 2011 office established, January 2012 Seven Member Appointed Board Seated
 - 2 Gubernatorial appointees
 - 2 Speaker of Assembly appointees
 - 2 Senate Majority Leader appointees
 - 1 Charter School Association of Nevada appointee
- Deemed a Local Education Agency 2013 (NRS 386.5135)
 - State-sponsored charters were previously ineligible for federal funds
 - Schools still do not receive allocated special ed monies that go to districts

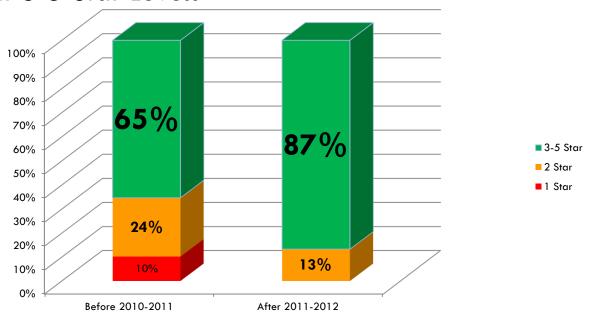
2004-14 NDE/SPCSA Enrollment



SPCSA Portfolio is Nevada's Third Largest Public School System

Student Achievement: Progress

SPCSA Schools Chartered After Creation of SPCSA in 2011 Outperform Older District & State-Sponsored Schools at 3-5 Star Levels*



^{*} Divides all charter schools statewide into elementary, middle, and high school programs—consistent with NSPF

Student Achievement: Progress

■ By Star Level:

SPCSA Schools

Chartered

After Creation

of SPCSA in

2011

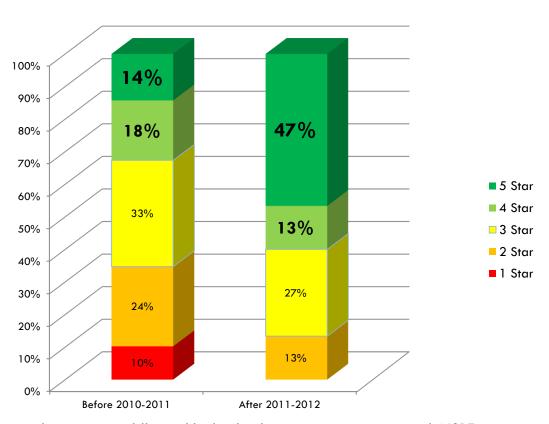
Outperform

Older District &

State
Sponsored

Charter

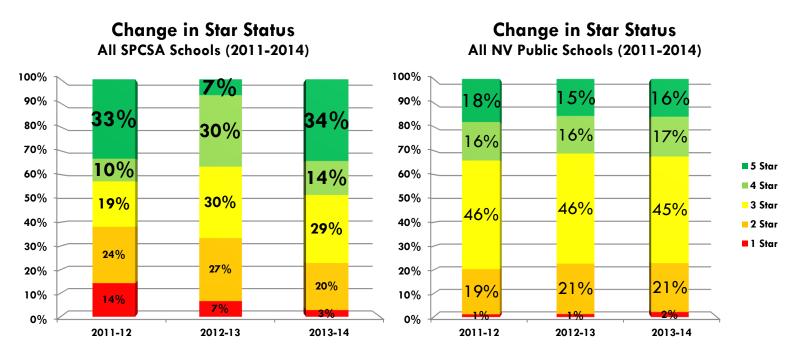
Schools*



^{*} Divides all charter schools statewide into elementary, middle, and high school programs—consistent with NSPF

Student Achievement: Progress

- □ Growth in 4 & 5 Star Schools vs. State
- Decrease in 1 & 2 Star Schools vs. State

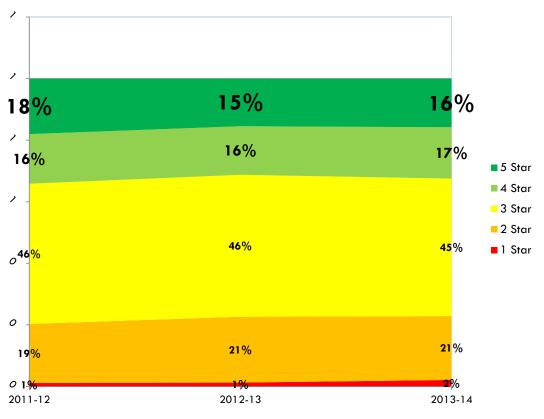


^{*} Divides schools into elementary, middle, and high school programs—consistent with NSPF

Statewide Context

 Percentage of students served by schools at each star level has remained relatively flat across all public schools

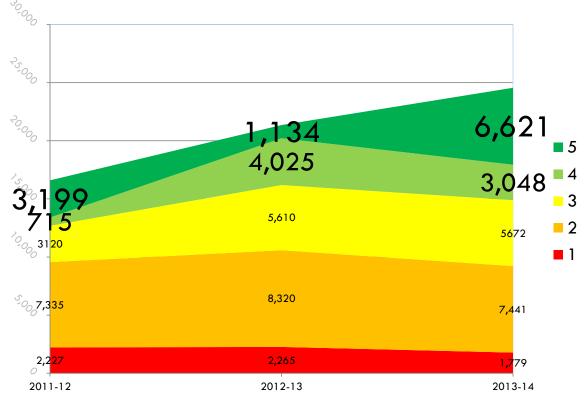
Growth in Students Served at Each Star Rating-All NV Public Schools



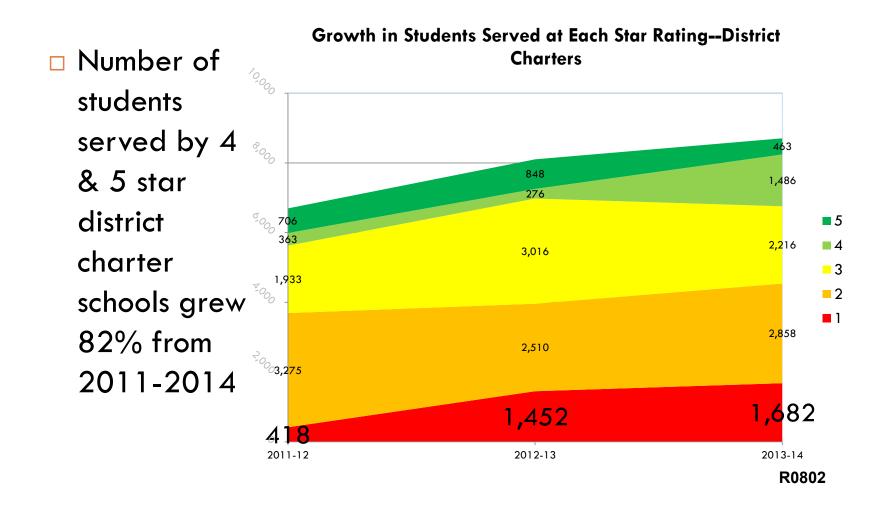
Growth in Quality Seats: All Charters

□ Number of students served by 4 & 5 star charter schools statewide grew 147% from 2011-2014

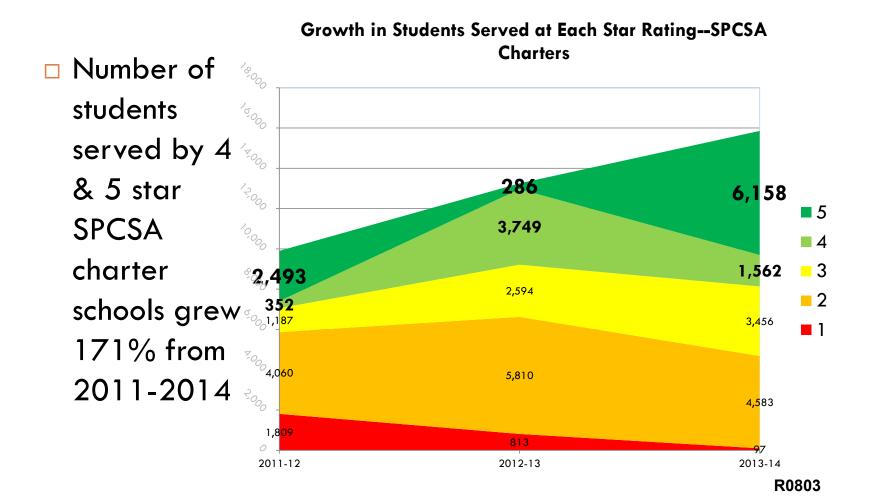
Growth in Students Served at Each Star Rating--All Charters



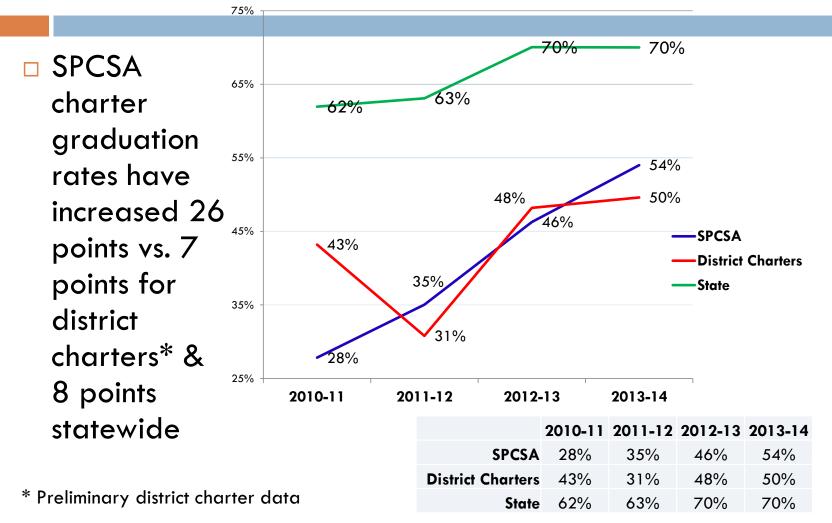
Growth in Quality Seats: District Charters



Growth in Quality Seats: SPCSA Charters



Increased Graduation Rates



Why The Difference?

- 2011 Legislation made other changes
 - Emphasis begins to shift from technical compliance to quality
 - Aligned many, but not all, elements of application process to best-in-class practices nationally
 - Essential Question: Will this school be an academic, organizational, & financial success?
 - Applicants are evaluated based on their capacity to execute the program they've proposed
 - Does the proposed board have the capacity to oversee all three elements?
 - Do proposed staff have the capacity to implement the program?
 - Does the proposed model and any EMO have a strong track record of success in all three areas?

2013 Statutory Changes: AB205

- □ From 1997 to 2013, charter school accountability was based not on the statewide accountability system but on the promises made in the charter application
 - Less rigorous, compliance oriented process resulted in less accountable schools—the charter contracts were impossible to enforce
- Automatic Closure-begins with Fall 2013-14 school year (NRS 386.5351)
- Charter Agreement and Performance Framework Provisions
 - Clear metrics for school performance above and beyond NSPF

Automatic Closure

- Adopted in 2013 via AB205--requires automatic closure in the case of 3 consecutive years of lowest possible rating on statewide system of accountability (Star system)
- Sets a minimum floor for performance statewide
- □ First year measured: 2013-14
- Challenges
 - 2014-15 is likely to be a "pause" in statewide accountability due to new testing program
 - While some legacy schools have embraced accountability, others struggle to change and need more support (e.g. governance training)

Performance Framework: Elements

- Statute replaced old, less accountable written charter with new charter contract incorporating performance framework for all new and renewal schools
- Answers Essential Questions in Three Domains

Academic

 Is the academic program a success?

Financial

 Is the school financially viable?

Organizational

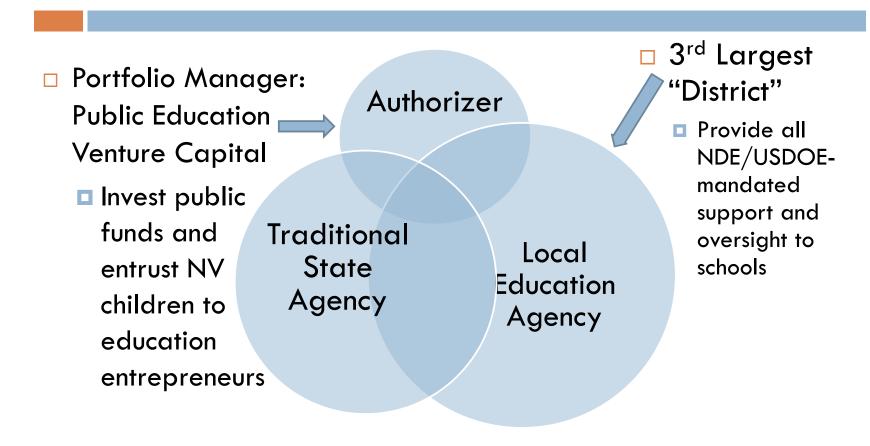
- Is the organization effective and well-run?
- Builds on NDE sources and publicly available data
- Used to inform replication, expansion, renewal, and closure decisions
- \blacksquare Embedded in all new and renewal contracts since '13 (currently 11/22 schools)
- Three tiers of intervention: Notices of Concern->Breach->Closure

Performance Framework: Results

- Two schools are currently in breach due to academic performance based on data reported since the end of the 2013 legislative session
 - Schools must take corrective actions and improve performance to avoid Notice of Closure
- Two schools are in breach due to organizational performance based on data reported since the 2013 legislative session
 - Schools must take comply with Authority interventions and investigation, take corrective actions, and improve performance to avoid Notice of Closure

The SPCSA Today R0810

One Agency: Multiple Roles



Who We Are

- 10 FTE Staff (Estimated Allocation)
 - 4 Special Education, Federal Programs, and Assessment Management Staff & 1 Technology Support Position (90% LEA—Core School Support Functions/10% Authorizing)
 - 1 ASO II (80% Agency--Finance/Purchasing/10% LEA/10% Authorizing)
 - 2 Management Analysts (40% Fiscal/40% LEA/20% Authorizing)
 - □ 1 Admin Assistant (60% Agency/20% LEA /20% Agency Functions)
 - 1 Director (60% Authorizing/20% LEA/20% Agency Functions)

The Next Four Years

Student Population: Challenge

Vast Majority of			Ethnicity						
Portfolio & Growth is in		Am In/AK					Pacific	Two or More	
Clark County Suburbs		Native %	Asian %	Hispanic %	Black %	White %	Islander %	Races %	
	2010-11	1.31%	5.98%	15.64%	8.58%	62.74%	1.21%	4.55%	
Low Income Population	2011-12	1.32%	5.70%	14.84%	9.65%	63.65%	1.69%	3.15%	
05 D	2012-13	1.50%	5.99%	14.72%	9.93%	63.25%	2.09%	2.53%	
25 Points Less Than	2013-14	1.35%	6.08%	16.11%	9.40%	61.61%	2.07%	3.38%	
State & 29 Less Than	State 2013-14	1.06%	5.59%	40.56%	9.92%	35.98%	1.33%	5.57%	
Clark		Special Populations							
				Free/Re				educed	
Black & Hispanic			Special	Education	ELL		Lunch		
•			#	%	#	%	#	%	
Population 24 Points	2010-11		529	7.01%	32	0.42%	849	11.25%	
. T. C 9 21	2011-12		465	4.19%	30	0.27%	1,682	15.16%	
Less Than State & 31	2012-13		713	5.12%	93	8.67%	2,908	20.87%	
Less Than Clark	2013-14		1,055	6.62%	350	2.20%	4,387	27.54%	
Less Hall Clark	State 2013-14		51,946	11.5%	67,836	15.02%	239,170	52.95%	

Opportunity: Increase Equity & Outcomes

- Overcrowding and Underperformance Are Both Challenges: We
 Are Addressing Overcrowding But We Are Falling Short on Equity
- Incentivize Best in Class Charter Management Organizations
 Serving Low Income and High Need Students to Come to Nevada
 - View Recruitment of Top Flight Operators as a Long-Term Economic Development Engine
 - Remove Barriers to Entry and Make Adjustments to Education Ecosystem
 That Support Excellence
 - Demonstrate the Demographics Are Not Destiny: Proof Points
 - Grow Our Best Local Operators
- Continue Organic Growth of Suburban and Rural Movement
 While Making Strategic Investments in Urban Core
- □ Fast-Track Closure of Long-Term Underperformers and Allow Best-in-Class CMOs to Take Over Low-Performers in High Need Areas →Increase Likelihood of Federal Dollars

How to Meet the Needs of High Quality CMOs

Human Capital <u>Need</u>

Strong teaching and school leadership talent



Strategy

Drive expansion of Alternate Pathways, teaching/principal residencies, etc.

Fiscal Parity

Funding sufficient to implement their programs



Access to all state/local dollars (capital and operating) not currently going to charters; funding for highneed populations Inventory district buildings,

Facilities

Equitable and timely access to long-term facilities



Inventory district buildings, revise replacement strategy, lower renovation costs; ASD

Startup Support Guaranteed startup capital



State match to rally local and national funders around capital needs

Political Environment Political cover &stability for multi-site growth & direct operation



Gain political support/cover for entry at multiple scales statewide

Reflections

- Accomplished a great deal in the past 4 years
- Recognize there is still a great deal of work to do
- □ We are likely to continue to grow at 30%+ per year
 - Governor's budget request positions us to grow even faster
- Our infrastructure lags our portfolio & revenue growth
- Tension: dynamic, fast moving portfolio vs. traditional state agency
 - We pride ourselves on flexibility and teamwork
 - Capacity to respond to or proactively address school needs & challenges is a persistent concern

Questions?